

Five Years' Activity Since Listing on the TSE

This year **JALUX** celebrated the fifth anniversary of its February 2002 listing on the Tokyo Stock Exchange. During these five years, in a changing international environment that was not always favorable, our profitability as an independent company steadily improved, and both our profits and shareholder dividends more than doubled. We would like to thank you all once again, and appreciate your expectations for still higher growth in the future.

Ordinary income
(unit: million yen)

5,000

4,500

4,000

3,500

3,000

2,500

2,000

1,500

1,000

March 2003

We produced strong results, focusing on the lifestyle creation business and strengthening domestic airport shops such as "Blue Sky" and "JAL-DFS".



March 2004

Airport shop profits fell because the number of international airline passengers decreased due to the Iraqi War and SARS. The expansion of the food catalog for mail-order business, however, enabled us to minimize the fall in profits.



March 2005

In January 2004 we merged with JAS TRADING Co., Ltd. and expanded the business. We developed a new system for supplying aircraft components, making a substantial increase in profit. And in October 2004 we entered into a care home business by opening "JALUX Good Time Home Chofu".



March 2006

"JAL-DFS" performed well, partly due to the opening of new shops, and "JAL Vacations" (launched in the previous period) steadily increased property numbers on the back of solid demand, yielding ordinary income of 3.2 billion yen.



March 2007

New business models, such as the supply system for aircraft components, and new business undertakings launched since the listing contributed steadily to the strengthening of the profit base, achieving the seventh successive dividends increase.



March 2008 (projected)

We expect to achieve a fourth successive period of record profits with ordinary income of 3.7 billion yen due to the expansion of retail businesses such as mail order, airport shops, and life design, and plans an annual dividends of 35 yen per share.

March 2010 (planned)

We are aiming for ordinary income of 5 billion yen and a consolidated payout ratio of 30% from the contributions of the aviation and lifestyle creation sectors, and from new business developed from existing businesses in the environment, culture, and welfare fields.

Dividends
(unit: yen)

60

50

40

35

30

25

20

15

10

February 28, 2002

New listing on the Second Section of the Tokyo Stock Exchange.

March 1, 2004

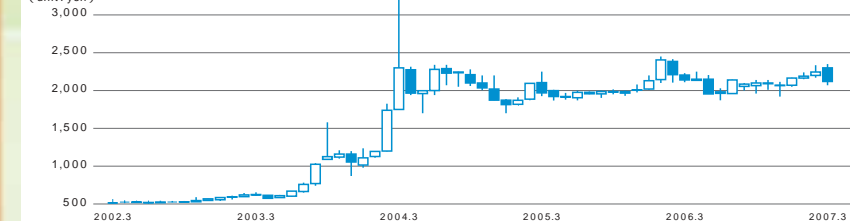
Stock listing upgraded to the First Section of the Tokyo Stock Exchange.

Ordinary income

Dividends

Share price movements (March 2002 to March 2007)

(unit: yen)



1,500

15

1,975

16

1,914

20

2,879

22

3,212

24

3,516

30

3,700

35

5,000

60