1. Operating Results

(1) Operating Results

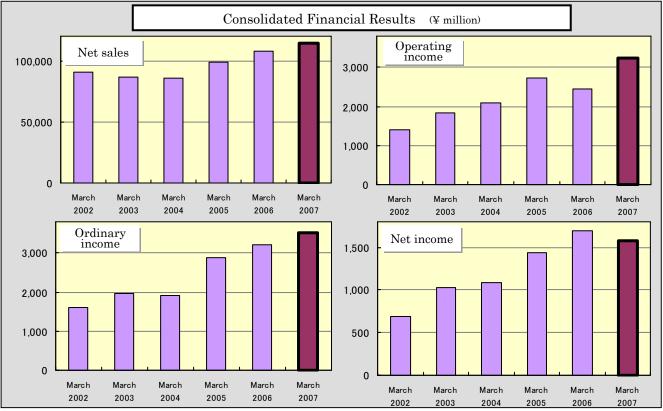
Operating Results in the Current Period

In the current period, general consumer trends and other factors in the business environment surrounding the company are generally firm. Each of the aviation, lifestyle, and customer services segments posted steadily results.

In the aviation related business, especially, JALUX achieved strong performances in areas such as aircraft components storage and supply for domestic heavy industry and sales of used aircraft to foreign airlines. The customer services business also performed well, expanding in the areas of development and subleasing of real estate on the periphery of domestic airports and sales and support for the "JAL Vacations" timeshare scheme at overseas resorts.

As a result of these factors, net sales in the current period exceeded those in the same period of the previous year to reach 114,133 million yen. Efforts to curtail the rise in selling, general, and administrative expenses through greater efficiency led to operating income of 3,246 million yen and ordinary income of 3,516 million yen, with both figures exceeding those for the year before. Meanwhile an extraordinary loss of 350 million yen occurred from such factors as a loss on disposal of property and equipment from the close of a retail shop overseas (the London gift shop) and a decline in inventory valuations, leading net income to fall to 1,579 million yen year-on-year.

Operating Results (¥ million)	Previous period (year ended March 2006)	Current period (year ended March 2007)	Change (%)	Increase/ Decrease
Net sales	107,952	114,133	105.7	6,181
Operating income	2,444	3,246	132.8	801
Ordinary income	3,212	3,516	109.4	303
Net income	1,689	1,579	93.5	-109



The outlook by segment is as follows. The figures for each category are shown before adjustment for inter-segment net sales, transfers, and unallocatable costs.

In order to strengthen business and raise efficiency by bringing together planning & production and product development functions, the printing and media division have been reorganized as the lifestyle services business segment. The printing and media division results, including those for the customer services business, will be displayed under "lifestyle services businesses" from the current accounting period. Moreover, the lifestyle services and customer services figures for the previous (interim) period will replace the previous figures as new classification standards.

① Aviation-related business

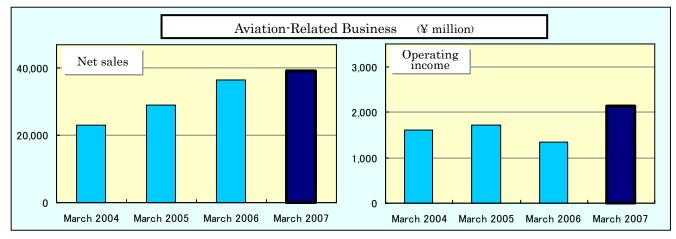
In the aviation and aircraft parts sector, trading volume for the aircraft engine parts storage and supply business* (launched in 2004) continued its firm growth trend, focused on domestic heavy industry against a background of strong demand.

*A delivery system that stores (stockpiling and quality control) imported parts needed for aircraft engine repairs and supplies them promptly to heavy industry.

In the used aircraft sales sector, efforts to cultivate new channels produced strong performances from sales to overseas airlines focused on large aircraft. Wholesale transactions for special rolling stock for use in airports and products aimed at domestic duty-free shops also performed well, as did the uniform (textile products) procurement business and other areas.

As a result of these factors, net sales reached 39,069 million yen and operating income reached 2,145 million yen, with both figures exceeding those for the previous period.

Aviation-related business (¥ million)	Previous period (year ended March 2006)	Current period (year ended March 2007)	Change (%)	Increase/ Decrease	
Net sales	36,381	39,069	107.4	2,688	
Operating income	1,349	2,145	158.9	795	



② Lifestyle services business

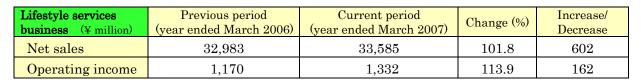
The food and beverage sector continued to perform well from the import of frozen marine products such as salmon and the expansion of value-added sales accompanying processing for Vietnam and China together with sales of imported fruit (including fresh fruit and frozen processed vegetables). The processed food sector aimed to promote sales through its renewal of the original "JAL Selection de Sky Series" products with "Curry de Sky" (curry), "Hayashi de Sky" (hashed bee), and "Mizu de Sky" (mineral water). The gift product sector also saw strong performances from "Choice Communication Gifts" and other products.

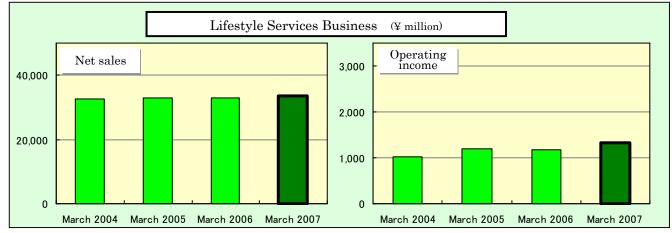
In the mail order segment, orders have remained level and revenue fallen for the "JAL Shop" in-flight catalog due to such factors as preparations for changing the month of publication, while the "JAL World Shopping Club" DM catalog, the "Gourmet First Class" and "Flight Shop"

catalog supplement have performed well. Meanwhile, improved efficiency from system building and other efforts have contributed to increased profitability.

In the miscellaneous and media related sector, corporate-oriented sales promotion (advertising media and printed matter) struggled to grow, but expansion of orders for gift products from general companies and other factors led to a generally strong performance.

As a result of these factors, net sales reached 33,585 million yen and operating income 1,332 million yen, with both figures exceeding those for the previous period.





③ Customer services business

In the life design sector, "JAL Vacations*" sales and support (launched in 2004) added the management of new properties in Las Vegas in the current period to the established properties in Hawaii and Phuket. The strong performances in this sector centered on the Hawaii properties. In the real estate development and subleasing sector, business from development of company dormitories (construction, sales, leaseback, and subleasing) on the peripheries of Japanese airports such as Narita and Chubu expanded steadily, and contributed to revenue growth.

* A resort timeshare system selling the rights to resort properties in Hawaii and other places in weekly units. As for airport shops, the Blue Sky shops established at domestic airports performed at generally the same level of the year before. While revenue fell from the shops at Narita Airport accompanying terminal restructuring carried out in June 2006, shop numbers at New Chitose Airport expanded from 7 to 12, and revenue and profits rose at Haneda Airport following a decline from terminal restructuring in the previous period.

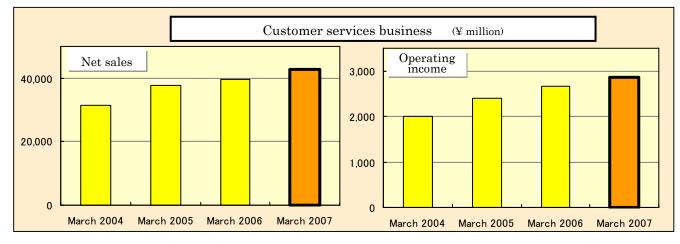
Pre-term estimates of the impact of terminal restructuring on Narita Airport's JAL-DFS* shops anticipated a decline in profits of around 30 percent, but performances have generally remained at the level of the previous period, despite a slight fall in passenger use at Terminal 2 due to factors such as a rise in unit value per customer.

* Managed by consolidated subsidiary JAL-DFS Co., Ltd. In the overseas business sector, the "JAL Plaza Igirisuya" gift shop in the city of London, which had operated continuously since 1972, suffered falling revenues. The decision was taken to close mid-period, and the shop was wound up in December 2006. We predict increased profit from the next period in the absence of this shop's operational loss. In the welfare area of the new business sector, a new senior citizens' care facility named "JALUX Good Time Home, Fudomae" started operation in Shinagawa-ku, Tokyo, in December 2006 with the aim of expansion following the opening of "JALUX Good Time Home, Chofu^{*}" in 2004. Both facilities are performing strongly.

*Managed by affiliate accounted for by the equity method JALUX Life Design Inc.

As a result of these factors, net sales reached 42,774 million yen and operating income 2,872 million yen, with both figures exceeding those for the previous period.

Customer services business (¥ million)	Previous period (year ended March 2006)	Current period (year ended March 2007)	Change (%)	Increase/ Decrease	
Net sales	39,574	42,774	108.1	3,199	
Operating income	2,663	2,872	107.9	209	



Operating Results Outlook for the Next Period

A generally favorable business environment in the current period has helped maintain performance on a growth track, and we anticipate a gradual expansion from customer demand and other factors. We also aim to reliably achieve our targets throughout the group in the following fiscal year by continually improving business quality to raise market competitiveness.

In the aviation sector, we aim to further grow our base by expanding the aircraft parts storage and supply business, selling used aircraft, and selling machinery and materials aimed at domestic and international airlines that effectively exploit group expertise.

In the mail order sector of the lifestyle services business, we are taking initiatives to promote seasonal products and original product development, raise the gross profit ratio, promote sales of the in-flight "JAL Shop" catalog, and expand the customer base for DM catalogs. We are also planning to increase revenue by enhancing marketing power (product and customer analysis, catalog distribution accuracy, and customer service) accompanying new system operations and improving efficiency (putting businesses online and reducing data costs).

In the customer services segment, we are planning an increase in revenue from Blue Sky airport shops by further enhancing management efficiency centered on New Chitose and Haneda Airports, which have performed well in the current period. We also anticipate increased profits at "JAL Vacations" from an expansion of the property line-up in Hawaii.

As a result of the above factors, we predict a rise in revenues and profits in the next period, and aim to reliably achieve the figures in the mid-term plan.

In March 2007, share movement aimed at enhancing corporate value made Sojitz Corporation the main shareholder for the first time, with a stake of 30 percent. We plan to exploit the synergy effect maximizing the resources and functions of both the JAL and Sojitz groups for future initiatives in all areas, and to develop mid- to long-term business.

Operating Results (¥ million)	Current period (year ended March 2007)	Next period (E) (year ending March 2008)	Change (%)	Increase/ Decrease
Net sales 114,133		120,000	105.1	5,866
Operating income	3,246	3,500	107.8	253
Ordinary income 3,516		3,700	105.2	183
Net income 1,579		1,850	117.7	270

(2) Financial Position

Cash and cash equivalents (hereafter, "funds") at the end of the period rose 699 million yen, or 114.1 percent, year-on-year to 5,646 million yen, due to such factors as a generally strong revenue flow from business transactions and borrowing from banks and other sources. Individual cash flows for the current period are as follows.

Operating activities

Funds acquired from operating activities fell 928 million yen, or 63.2 percent, to 1,593 million yen. This was due to factors such as a rise in trade receivables and accounts payable related to transactions for the sale of JAL group's used aircraft and engines to overseas airlines, contract deposits and payments related to these transactions, and the pre-payment of procurement charges for sales transactions.

Investing activities

Funds used in investing activities fell 33 million yen, or 98.2 percent, year-on-year to 1,823 million yen. This was due to such factors as the purchase of training passenger aircraft for the consolidated US subsidiary. Other factors were the acquisition of intangible fixed assets accompanying the construction of JALUX's new main system (continued from the previous period), and the payment of deposits accompanying a partial transfer in the airport shop business.

Financing activities

Funds gained in financing activities amounted to 765 million yen, against a cash outflow of 866 million yen in the previous period. This was due to JALUX and its domestic subsidiary increasing dividends while also increasing short- and long-term loans to fund the purchase of our new main system and passenger training aircraft for our US subsidiary.

abit now mack vicinal for our corporate group are outmined below.									
	Period ended March 2003	Period ended March 2004	Period ended March 2005	Period ended March 2006	Period ended March 2007				
Shareholders' equity ratio (%)	28.4	29.3	33.0	35.2	34.4				
Shareholders' equity at market value (%)	23.2	82.2	71.5	72.7	66.9				
Debt repayment (yrs)	29.4	4.7	2.9	2.2	4.3				
Interest coverage ratio	2.9	18.4	29.9	28.2	13.5				

Cash flow index trends for our corporate group are outlined below.

Shareholders' equity ratio: Shareholders' equity/total assets

Shareholders' equity at market value: market capitalization of stock/total assets

Debt repayment (yrs): Interest-bearing debt/operating cash flow

Interest coverage ratio: Operating cash flow/interest payment

Notes:

1. All financial values are calculated on a consolidated basis.

- 2. "Market capitalization of stock" is calculated as stock price value at end of period \times total number of shares issued at end of period.
- 3. "Operating cash flow" uses cash flow from operating activities reported on the consolidated Cash Flow Financial Report. "Interest-bearing debts" target all debts where interest is payable from among the debts reported on the Consolidated Balance Sheet. "Interest payment" uses interest payment figures recorded on the consolidated Cash Flow Financial Report.

2. The JALUX Group

The JALUX group consists of JALUX, ten subsidiaries (of which eight are consolidated), and eleven affiliates (of which seven are accounted for by the equity method). As the core distribution and services enterprise of the Japan Airlines (JAL) Group, JALUX supplies products and services to each member of the JAL group and to companies outside the group in both aviation and non-aviation areas.

On the basis of aviation-related business, we aim to actively develop lifestyle and customer services targeting the general market and general consumer, and to enhance corporate value.

The JALUX group's main product and sales structures for each business are as follows.

Business segment	Major fields and sales structures	Subsidiaries
Aviation -related	equipment & materials, cabin service supply, in-flight sales < Consulting service & supporting work and wholesale	JALUX AMERICAS, INC. JALUX EUROPE LTD. JALUX SHANGHAI CO., LTD. JALUX HONG KONG CO., LTD.
Lifestyle services	Agricultural & marine products, processed foods, food gift items, wine, general merchandise, creative design and	
Customer services	Life design services (including insurance & FP and real estate), BLUE SKY airport shops, JAL-DFS duty-free shops	JAL-DFS CO., LTD. JALUX AIRPORT, INC. JALUX EUROPE LTD.

(1) Aviation-related business

This sector mainly targets the general company, especially aviation-related businesses. It carries out sales and procurement supporting services for aircraft; aircraft components; aircraft fuel; machinery, equipment, and materials (ground service equipment for airports); cabin service supplies; in-flight sales (including duty-free products on international air routes); and textile supplies (including uniforms).

Overseas, JALUX AMERICAS, INC. runs a training-type aircraft leasing business in addition to supplying aircraft components and other products.

(2) Lifestyle services business

This sector mainly targets the general consumer and company and sells agricultural (including livestock and flowers) and marine products; processed foods; food gift items; wine; general merchandise; and planning & production in the creative design and printing business.

In the processed foods sector, the main products include JALUX's original JAL SELECTION De Sky series.

For sales to the general consumer, the main retail channel is direct mail using catalogs such as the on-board JAL SHOP and JAL World Shopping Club, as well as JAL Shopping on the JAL website's Web mall

(3) Customer services business

This sector mainly targets the general consumer and company and undertakes as well as "life design" businesses such as insurance (including damage insurance), FP and real estate sales, agency work, and property activation.

It also operates BLUE SKY shops and restaurants and JAL-DFS duty-free shops at major domestic airports, mainly targeting airline passengers.

Overseas, JALUX EUROPE is developing the JAL shopping EUROPE (website) and the Plaza Wien Jalux (gift shop in Vienna).

Status of affiliates

Status of annates					
Name	Address	Capitalization (thousand yen)	Subject of business or occupation (note 1)	Voting rights ratio (%)	Relationship with JALUX JALUX:
Other affiliates					
SOJIZ CORPORATION	Minato-ku, Tokyo	122, 790, 000	General trading company	30.1	
JAPAN AIRLINES CORPORATION (notes 2, 3)	Shinagawa- ku, Tokyo	174,250,000	Holding corporation for companies engaged in air transport services and related businesses	21.4 (0.2)	maintains and manages buildings.
Consolidated subsidiaries					
JALUX EUROPE LTD. (note 4)	UK London	STG £ 500,000	Aviation-related Lifestyle services Customer services	100.0	purchases aircraft parts, in-flight cabin supplies, and in-flight sales supplies.
JALUX AMERICAS,INC. (note 4)	US Los Angeles	US \$ 5,000,000	Aviation-related Lifestyle services	100.0	purchases aircraft parts, in-flight cabin supplies, and in-flight sales supplies.
JALUX ASIA LTD.	Thailand Bangkok	THB 24,000,000	Lifestyle services	85.0	purchases sales products.
JAL-DFS CO.,LTD. (notes 4)	Narita-City, Chiba	300,000	Customer services	60.0	sells goods for duty-free shops.
JALUX AIRPORT, INC.	Shinagawa- ku, Tokyo	15,000	Customer services	100.0	commissions for airport shop management services.
JALUX SHANGHAI CO., LTD.	China Shanghai	CNY 8,060,800	Aviation-related Lifestyle services	100.0	purchases sales products.
JALUX HONG KONG CO., LTD. (notes 6)	China Hong Kong	HKD 3,883,250	Aviation-related Lifestyle services	100.0	purchases in-flight cabin supplies, and sales products.
JALUX ASIA SERVICE LTD. (notes 5, 6)	Thailand Bangkok	THB 2,000,000	Lifestyle services	100.0 [100.0]	commissions for shop management and crew transport services.
Affiliates accounted for by the equity method					
JALUX LIFE DESIGN INC.	Shinagawa- ku, Tokyo	100,000	Customer services	50.0	care facilities management.
TOKYO KOKU CLEANING CO., LTD.	Ota-ku, Tokyo	40,000	Aviation-related	30.0	commissions cleaning business for cabin and staff textiles.
TOKYO KINAI YOHIN CO., LTD.	Ota-ku, Tokyo	10,000	Aviation-related	20.0	purchases aircraft cabin equipment.
MARUYOSHI CO., LTD.	Bunkyo-ku, Tokyo	98,000	Aviation-related	27.2	purchases clothing for in-flight service supplies.
JAL LOGISTICS INC.	Ota-ku, Tokyo	144,000	Customer services	28.0	commissions customs clearance, warehouse storage, and transport for sales products.
SANEI MAINTENANCE CO., LTD.	Narita-City, Chiba	70,000	Customer services	28.6	commissions maintenance, management, and cleaning of facilities business.
KOUKUUKIZAI, Co., Ltd.	Ota-ku, Tokyo	15,000	Aviation-related	24.0	commissions repair and maintenance business of cabin equipment.

Notes: 1. The name of the business segment is recorded in the "subject of business or occupation" column (excluding the parent company).

2. Submits a security report.

3. The voting rights ratio indicates the ownership ratio. Figures in parentheses indicate indirect ownership ratios.

4. Applicable to specific subsidiaries.

5. Figures in parentheses indicate indirect ownership ratios.

6. JALUX ASIA SERVICE LTD. was established on February 3, 2006.

JALUX HONG KONG CO., LTD. was established on June 19, 2006.

3. Management Policies

(1) Basic Management Policies

I. Corporate philosophy

"Contributing to Tomorrow"

We enhance the well-being of society by constantly creating high-quality products and services to enrich customer lifestyles.

II. Corporate culture

"Challenge & Change - Yes, We Can"

We take the changing times as an opportunity, challenge resolutely without fear of failure, and continue our self-transformation.

III. Management position

We aim to develop the company by continually supplying good quality products and services to the customer, while at the same time strengthening corporate foundations by creating the capacity for long-term, stable profit growth, and returning profits to customers, shareholders, employees, and the community.

- 1. Focus on the customer: Cooperate to achieve customer satisfaction, and carry the conviction that we can "Contribute to Tomorrow."
- 2. Prioritize the shareholder: Build long-term relationships with all shareholders and return stable profits.
- 3. Highlight employee contentment: Emphasize staff and family happiness, and create an environment where employees are motivated to work.
- 4. Contribute to corporate social responsibility: Emphasize CSR and tackle business activities while working to conserve the environment and contribute to society.

(2) Management index targets

Positioning return on equity (ROE) and return on assets (ROA) as an important management target, we aim to build and modify a highly efficient business model and a management style focused on balance sheets.

Concerning the key drivers of ordinary income to net sales, we have raised the standards over the past several years by improving management efficiency through such means as shifting resources to high-profit businesses. We are not complacent, but aim at further improvement through reviews of the business portfolio and raising cost efficiency.

Planned Management Targets for the Period Ending March 2008 (Consolidated)									
(million yen)	Period ending March 2010 (plan)								
Net sales	114,133	150,000							
Ordinary income	3,516	5,000							
Ratio of ordinary income to sales	3.1%	3.3%							
Net income	1,579	2,500							
ROE	11.4%	12.7%							
ROA	4.0%	4.1%							

(3) Mid- to long-term corporate management strategies and themes

In the mid- to long-term, we plan to expand the lifestyle proposal business (retail and creating value-added) on the platform of the aviation business.

Aviation-related

We plan to strengthen and expand overseas development, keeping a competitive edge in aviation (airport) related businesses (especially sales of aircraft parts for domestic heavy industry as a JALUX platform business), while developing this know-how and specialization at the highest global level.

Lifestyle Creation (Lifestyle services · Customer services)

We aim to expand our customer base and business region for the general market in order to improve customer satisfaction levels, brand values, quality, and originality in the retail businesses of communications sales, airport shops, and life design (resorts, real estate, insurance, and care).

We also aim to expand the high value-added model together with upstream and downstream development including food, miscellaneous, real estate development, and environment related business centered on trading company functions. We plan to enhance our competitive power with products high in customer value and highly specialized services, and to become professionals in creating value-added.

(4) Key Themes

① Strengthening symbiosis with society

Through initiatives such as dealing sincerely with customers, contributing to the environment, and complying with laws and ordinances, in order to comprehensively put into practice CSR*, we aim to maintain and enhance the quality of business activities and transactions based on JALUX group activity guidelines.

* Corporate Social Responsibility

2 Enhancing specialization

Taking the theme of enhancing specialization centered on aviation-related business, we aim to maintain and enhance a strong competitive edge in JALUX's mid- to long-term business platform by enhancing specialist expertise and knowledge relating to aviation and airports, and to achieve the highest global level with this specialization.

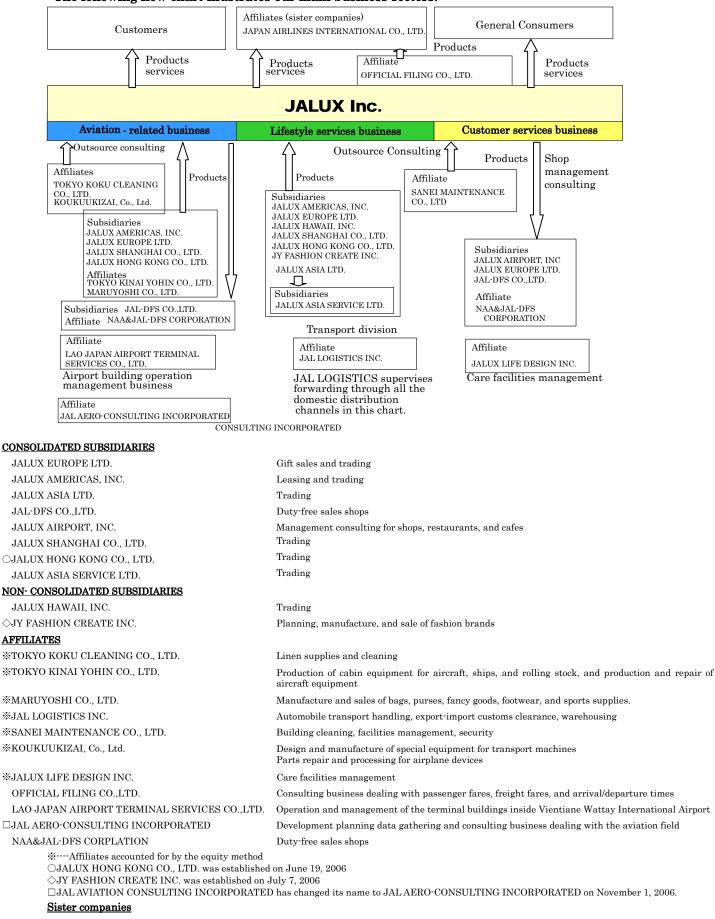
③ Enhancing marketing power

We aim to create a highly competitive retail business by taking up the theme of enhancing marketing power, especially in the retail business, through accurately grasping customer needs to enhance customer satisfaction, and transforming this satisfaction into appreciation through creativity, marketing power, and sensibility.

4 Enhancing value-added

Taking the theme of enhancing value-added for business centered on trading company functions, we are aiming for a value-added professionalism capable of constructing business models while developing both upstream and downstream, and creating products that prioritize customer values and highly specialized services.

The following flow chart illustrates our main business sectors.



JAPAN AIRLINES INTERNATIONAL CO., LTD. Air transport business

* Sister companies Japan Airlines International Co., Ltd. and Japan Airlines Domestic Co., Ltd. integrated on October 1, 2006 under the name of Japan Airlines International Co., Ltd. Sister companies Japan Airlines International Co., Ltd. and Japan Airlines Japan Co., Ltd. merged on October 1, 2006, and Japan Airlines International became the merging corporation. On March 28, 2007, the stockholding ratio of the parent company Japan Airlines fell. JAL became an affiliated company, and former sister company Japan Airlines International also became an affiliate.

4. Consolidated financial statements

		End of current term (as of March 31, 2006)			End of current term (as of March 31, 2007)		
Account	Amo	ount	Composi- tion rate (%)	si- te Amount tio		Composi- tion rate (%)	Amount
(Assets)							
I Current assets							
1. Cash and deposits		4,954,081			5,688,228		
2. Notes and accounts receivable		11,376,827			13,468,655		
3. Securities		_			7,681		
4. Inventories		5,653,412			6,117,340		
5. Deferred tax assets		471,881			469,397		
6. Other		2,889,771			3,836,730		
Allowance for doubtful accounts		-43,653	_		-29364	_	
Total current assets		25,302,319	67.4		29,558,670	69.8	4,256,35
 I Fixed assets 1. Property, plant and equipment (1) Buildings and 	4 500 001			4 975 000			
structures Accumulated	4,582,931			4,375,069			
depreciation	2,214,876	2,368,055		2,294,244	2,080,824		
(2) Machinery and delivery equipment	307,458			239,651			
Accumulated depreciation	234,623	72,834		195,074	4,577		
(3) Aircraft	3,229,398			3,742,954			
Accumulated depreciation	1,062,822	2,166,576		1,347,403	2,395,550		
(4) Other	760,305			755,219			
Accumulated depreciation	446,061	314,243		458,281	296,938		
(5) Land		412,073			293,077		
(6) Construction in progress		51,151			99,307		
Total property, plant and equipment 2. Intangible fixed assets		5,384,936	14.3		5,210,276	12.3	-174,65
(1) Software		293,953			422,595		
(2) Software in progress		933,038			1,410,977		
(3) Other		30,966			28,201		
Total intangible fixed assets		1,257,958	3.3		1,861,775	4.4	603,81

					(thousan	d yen)
	End of previous ter (as of March 31, 20	End of current term (as of March 31, 2007)			Change	
Account	Amount	Composi- tion rate (%)	Amount		Composi- tion rate (%)	Amount
(Minority interests)						
Minority interests	881,358	2.3		—	—	-881,358
(Shareholders' equity)						
I Common stock	2,558,550	6.8		_	_	-2,558,550
II Paid-in capital	711,363	1.9		_	—	-711,363
III Retained earnings	9,992,376	26.6		—	_	-9,992,376
IV Unrealized gains on securities	22,663	0.0		—	_	-22,663
V Conversion adjustment	-51,101	-0.1		_	_	51,101
VI Treasury stock	-9,284	-0.0		_	_	9,284
Total shareholders' equity	13,224,566	35.2			_	-13,224,566
Total liabilities, minority interests and shareholders' equity	37,563,414	100.0			_	-37,563,414
(Net assets) I Shareholder's equity						
1. Common stock	-	_	2,55	58,550	6.0	2,558,550
2. Paid-in capital	-	_	71	11,421	1.7	711,421
3. Retained earnings	_	_	11,28	39,711	26.7	11,289,771
4. Treasury stock	-	_		-9,677	-0.0	-9677
Total shareholder's equity II Evaluation and	_	_	14,66	30,065	34.4	14,550,065
 IValuation and conversion figures 1. Unrealized gains on securities 	-	_	1	13,707	0.0	13,707
2. Deferred gains or losses on hedges	-	_		4,068	0.0	4,068
3. Conversion adjustment	-	_		7,144	0.0	7,144
Total evaluation and conversion figures	_	1 –	2	24,920	0.0	24,920
III Minority interests			94	40,591	2.2	940,591
Total net assets	-	1 –	15,51	15,577	36.6	15,515,577
Total liabilities and net assets	_	1 –	42,34	45,936	100.0	42,345,936

(2) Consolidated income statements

(thousand yen)

	Current term (April 1, 2005 - March 31, 2006)			Current term (April 1, 2006 - March 31, 2007)			Change
Account	• · ·	iount	Composi- tion rate (%)		nount	Composi- tion rate (%)	Amount
I Net sales		107,952,007	100.0		114,133,497	100.0	6,181,489
II Cost of sales		84,595,451	78.4		89,602,555	78.5	5,007,104
Gross profit		23,356,555	21.6		24,530,941	21.5	1,174,385
 III Selling, general and administrative expenses 1. Packing and 							
transportation expenses	1,048,719			971,342			
2. Payroll allowance	7,906,162			8,067,072			
3. Employee retirement expenses	246,246			214,532			
4. Rent expenses	4,689,576			4,784,117			
5. Depreciation and amortization	374,795			396,602			
6. Addition to reserve for compensation to retired directors	52,500			58,223			
7. Other	6,593,896	20,911,898	19.3	6,792,892	21,284,783	18.7	372,884
Operating income		2,444,656	2.3		3,246,158	2.8	801,501
IV Non-Operating income							
1. Interest income	19,283			16,998			
2. Dividends	36,556			40,982			
3. Equity in earnings of affiliates	108,864			162,429			
4. Exchange gain	583,288			6,846			
5. Agency commissions	_			62,146			
6. Other	130,706	878,699	0.8	172,207	461,611	0.4	-417,087
V Non-Operating expenses							
1. Interest paid	94,722			132,492			
2. Syndicate loan commissions	_			20,000			
3. Other	15,683	110,405	0.1	38,835	191,328	0.1	80,922
Ordinary income		3,212,950	3.0		3,516,441	3.1	303,490
VI Extraordinary profit							
1. Gain on sales of fixed assets	12,022			204			
2. Gain on sales of investment securities	_			3,899			
3. Duty-free business consumption tax etc.	130,131			_			
4. Reversal of allowance for doubtful	_			24,378			
receivables 5. Other	6,730	148,884	0.1	_	28,483		-120,401

	1					(thousa	nd yen)	
		Current term (April 1, 2005 - March 31, 2006)			Current term (April 1, 2006 - March 31, 2007)			
Account	Am	ount	Composi- tion rate(%)	Amount		Composi- tion rate(%)	Amount	
VII Extraordinary loss								
1. Fixed asset disposal losses	26,312			126,317				
2. Fixed asset impairment losses	26,507			—				
 3. Loss on sales of investment securities 4. Loss on sales of 	_			7,499				
investment in subsidiaries and affiliates	_			1,265				
5. Loss on revaluation of inventories	95,181			87,358				
6. Loss from closure of shops	-			58,655				
7. Loss on write-off of claims in the past year	35,522			_				
8. Other	8,550	192,073	0.2	97,601	378,697	0.3	186,623	
Net income before adjustment of taxes, etc.		3,169,761	2.9		3,166,227	2.8	-3534	
Corporate income taxes, resident taxes, etc.	1,246,151			1,309,046				
Deferred income taxes	49,784	1,295,936	1.2	93,932	1,402,979	1.1	107,043	
Minority interest in income of consolidated subsidiaries		184,584	0.1		183,420	0.2	-1,164	
Net income		1,689,240	1.6		1,579,827	1.4	-109,413	

(3) Consolidated statement of shareholders' equity and Consolidated statement of changes in shareholders' equity

Consolidated statement of shareho	olders' equity	(thousand yen)	
	Previous term (April 1, 2005 - March 31, 20		
Account	Amo	unt	
(Paid-in capital)			
I At beginning of period		711,296	
II Increase			
1. Treasury stocks disposal margin	66	66	
III Paid-in capital at end of period		711,363	
(Retained earnings)			
I At beginning of period		8,608,902	
II Increase			
1. Net income	1,689,240	1,689,240	
III Decrease			
1. Cash dividend paid	280,974		
2. Directors' bonuses paid	24,792	305,766	
IV Retained earnings at end of period		9,992,376	

	Net assets				
	Shareholder's equity	Paid-in capital	Retained earnings	Treasury stock	Total shareholder's equity
Balance as of March 31, 2006 (thousand yen)	2,558,550	711,363	9,992,376	-9,284	13,253,004
Amount of change					
Dividend earnings			-306,515		-306,515
Net income			1,579,827		1,579,827
Acquired treasury stock				-452	-452
Disposal of treasury stock		58		51	109
Increase in affiliates accounted for by the equity method			24,082		24,082
Decrease in treasury stock from changes in equity				8	8
Other net changes					_
Total changes (thousand yen)			341,460	-103	341,357
Balance as of March 31, 2007 (thousand yen)	2,558,550	711,421	11,289,771	-9,677	14,550,065

Consolidated statement of changes in shareholders' equity

		Evaluation and c				
	Unrealized gains on securities	Deferred gains or losses on hedges	Conversion adjustment	Total evaluation and conversion figures	Minority interests	Total net assets
Balance as of March 31, 2006 (thousand yen)	22,663	_	-51,101	-28,437	881,358	14,105,924
Amount of change						
Dividend earnings						-306,515
Net income						1,579,827
Acquired treasury stock						-452
Disposal of treasury stock						109
Increase in affiliates accounted for by the equity method						24,082
Decrease in treasury stock from changes in equity						8
Other net changes	-8,956	4,068	58,246	53,358	59,233	112,591
Total changes (thousand yen)	-8,956	4,068	58,246	53,358	59,233	1,409,652
Balance as of March 31, 2007 (thousand yen)	13,707	4,068	7,144	24,920	940,591	15,515,577

(4) Consolidated cash flow statement

(thousand yen)

(4) Consolidated Cash now 8	Previous term	Current term	Change
Account	(April 1, 2005 - March 31, 2006) Amount	(April 1, 2006 - March 31, 2007) Amount	Amount
	Amount	Amount	Amount
I Net cash from operating activities			
Net income before adjustment of taxes, etc.	3,169,761	3,166,227	-3,534
Depreciation and amortization	696,862	759,293	62,430
Increase (decrease) in doubtful debt reserve	-15,041	-35,300	-20,259
Increase (decrease) in employee retirement expenses	-45,483	-170,848	-125,365
Interest and dividends received	-55,840	-57,980	-2,140
Interest paid	94,722	132,492	37,769
Exchange gain or loss	-26,545	-52,210	-25,664
Equity in earnings of affiliates	-108,864	-162,429	-53,565
Write-down of inventories	8,550	14,343	5,792
Loss on retirement of fixed assets	14,289	126,112	111,823
Fixed asset impairment losses	26,507	-	-26,507
Gain on sales of investment securities	-	3,599	3,599
Loss on sales of investment in subsidiaries and affiliates	_	1,265	1,265
Increase (decrease) in accounts receivable	-673,942	-1,675,530	-1,001,587
Increase (decrease) in inventories	-343,115	-150,434	192,680
Increase (decrease) in accounts payable	884,319	1,628,897	744,578
Increase in advance payments	_	-1.409.312	-1,409,312
Increase in advance payments received	_	670,312	670,312
Increase (decrease) in bankruptcy claims, etc.	17,782	25,784	8,001
Directors' bonuses	-26,100	-22,870	3,230
Other	373,634	71,782	-301,851
Subtotal	3,991,497	2,863,193	-1,128,303
Interest and dividends received	70,272	72,140	1,868
Interest paid	-89,566	-18,387	-28,820
Corporate taxes paid	-1,449,779	-1,223,163	226,615
Net cash provided by operating activities	2,522,424	1,593,783	-928,640

T		(thous	sand yen)
	Previous term (April 1, 2005 - March 31, 2006)	Current term (April 1, 2006 - March 31, 2007)	Change
Account	Amount	Amount	Amount
II Net cash from investing activities			
Payments for acquisition of property, plant and equipment	-1,096,982	-748,410	348,571
Proceeds from sales of property, plant and equipment	12,022	10,701	-1,321
Payments for acquisition of intangible fixed assets Payments for acquisition of	-895,550	-727,972	167,578
investment in subsidiaries and affiliates Proceeds from sales of	-30,000	-50,000	-20,000
investment in subsidiaries and affiliates Payments for	_	54,683	54,683
acquisition of securities and investment securities	-262,307	-192,358	69,948
Proceeds from sales of securities and investment securities Payments for	100,280	3,900	-96,379
investment in affiliate companies	-115,561	_	115,561
Expenses for paid-in capital	-5,000	_	5,000
Expense for loans	-1,741	-220,761	-219,020
Proceeds from loan collection	465,153	40,229	-424,924
Payments for term deposits	-243,613	-37,200	206,413
Refund from term deposits	268,628	_	-268,628
Expense for increase in long-term rental deposits	-82,982	-236,374	-153,391
Income from decrease in long-term rental deposits	28,349	310,399	282,050
Other	2,563	-30,383	-32,946
Net cash from investing activities	-1,856,740	-1,823,547	33,192

		(the	ousand yen)
	Previous term (April 1, 2005 - March 31, 2006)	Current term (April 1, 2006 - March 31, 2007)	Change
Account	Amount	Amount	Amount
II Net cash from financing activities			
Net increase (decrease) in short-term debt	5,906	766,679	760,773
Proceeds from increase in long-term debt	639,602	1,675,120	1,035,517
Payments for long-term debt	-1,192,628	-1,246,722	-54,094
Dividends paid	-280,974	-303,575	-22,601
Dividends paid to minority shareholders	-36,990	-123,114	-86,124
Other	-1,381	-3,294	-1,912
Net cash from financing activities	-866,466	765,092	1,631,558
V Conversion effect on cash and cash equivalents	12,859	48,335	35,475
V Net increase in cash and cash equivalents	-187,922	583,663	771,586
A Cash and cash equivalents at beginning of period	5,134,871	4,946,949	-187,922
 Cash and cash equivalents from new consolidated subsidiaries at beginning of period 	_	115,561	115,561
Cash and cash equivalents at end of period	4,946,949	5,646,173	699,224

Segment Data

By business type

Previous consolidated accounting period (April 1, 2005 to March 31, 2006) (thousand yen)							
	Aviation-related	Lifestyle services	Customer services	Total	Elimination or unallocated amount	Consolidated	
I. Net sales, operating income and loss							
Net sales							
1. External customers	35,516,160	27,617,163	44,818,683	107,952,007	—	107,952,007	
2. Inter-segment internal sales / transfers	865,338	74,018	2,985	942,342	(942,342)	_	
Total	36,381,498	27,691,182	44,821,669	108,894,350	(942,342)	107,952,007	
Operating expenses	35,031,574	26,997,249	41,681,771	103,710,594	1,796,756	105,507,350	
Operating income	1,349,924	693,932	3,139,898	5,183,756	(2,739,099)	2,444,656	
II. Assets, depreciation and amortization, and capital expenditure							
Assets	13,619,181	6,400,482	11,768,524	31,788,188	5,775,225	37,563,414	
Depreciation and amortization	336,093	53,208	252,748	642,050	54,812	696,862	
Impairment loss	-	_	26,507	26,507	-	26,507	
Capital expenditure	1,048,891	24,893	162,342	1,236,127	893,709	2,129,837	

Notes: 1. Method of business classification

Businesses are classified with consideration for sales targets and methods, products supplied, and profit/loss aggregates.

2. Main products and sales for each business

(1) Aviation-related	 Aircraft, aircraft components, aircraft fuel, machinery,
	equipment & materials, cabin service supplies, in-flight
	sales, and textile supplies (consulting service and
	supporting work, wholesale business, etc.)
(2) Lifestyle services	 Jewelry & general merchandise, agricultural & marine
	products, processed foods, food gift items, and wine &
	liquor (catalog sales, Web sites, wholesale business, etc.)
(3) Customer services	 Creative design & printing, life design services (insurance $\boldsymbol{\cdot}$
	FP, real estate), "Blue Sky" airport shops, and "JAL-DFS"
	duty-free shops

- 3. For operating expenses in the previous accounting period, non-allocatable operating expense included in the elimination or unallocated amount totalled 2,738 million yen. The main reason was costs relating to the administrative division of the General Affairs department at the parent company's headquarters.
- 4. For assets in the previous accounting period, the total whole-firm assets including elimination or unallocated amount totalled 5,541 million yen. Factors included assets relating to parent company's long-term investment assets (investment securities) and the administrative division.

Current consolidated accounting period (April 1, 2006 to March 31, 2007)							(thousand yen)
		Aviation-related	Lifestyle services	Customer services	Total	Elimination or unallocated amount	Consolidated
I. Net sales, op income and l							
Net sales							
1. External cus	tomers	37,892,090	33,467,399	42,774,006	114,133,497	_	114,133,497
2. Inter-segment internal sale transfers		1,177,738	118,205	_	1,295,943	(1,295,943)	_
Total		39,069,829	33,585,604	42,774,006	115,429,440	(1,295,943)	114,133,497
Operating ex	penses	36,924,431	32,252,905	39,901,10	109,078,437	1,808,901	110,887,338
Operating in	icome	2,145,397	1,332,699	2,872,906	6,351,002	(3,104,844)	3,246,158
II. Assets, depr and amortize capital expen	ation, and						
Assets		15,846,030	8,555,737	11,154,239	35,556,006	6,789,929	42,345,936
Depreciation amortization		380,946	44,526	245,868	671,341	87,951	759,293
Capital expe	nditure	595,550	54,383	202,905	852,838	718,957	1,571,796

Notes: 1. Method of business classification

Businesses are classified with consideration for sales targets and methods, products supplied, and profit/loss aggregates.

2. Main products and sales for each business

(1) Aviation-related	 Aircraft, aircraft components, aircraft fuel, machinery, equipment & materials, cabin service supplies, in-flight sales, and textile supplies (consulting service and supporting work, wholesale business, etc.)
(2) Lifestyle services	 Jewelry & general merchandise, agricultural & marine products, processed foods, food gift items, wine & liquor, and creative design & printing (catalog sales, Web sites,
(3) Customer services	 wholesale business, etc.) Life design services (insurance/FP, real estate), Blue Sky airport shops, and JAL-DFS duty-free shops

- 3. For operating expenses in the current accounting period, non-allocatable operating expense included in the elimination or unallocated amount totalled 3,109 million yen. The main reason was costs relating to the administrative division of the General Affairs department at the parent company's headquarters.
- 4. For assets in the current accounting period, the total whole-firm assets including elimination or unallocated amount totalled 6,658 million yen. Factors included assets relating to parent company's long-term investment assets (investment securities) and the administrative division.

(Additional information)

The current accounting period saw the transfer of the print and media supplies figures, which were calculated in the customer services business in the previous accounting period, to the lifestyle services business in a restructuring initiative. As a result, a comparison of the same categories present in the previous accounting period state show that net sales fell 5,417 million yen and operating income 449 million yen in the customer services business. In the lifestyle services business, however, net sales rose 5,445 million yen and operating income 449 million yen.

Categorizing the segment data for the previous interim in the same way as for the current accounting period leads to the following:

Previous consolidated accounting period (April 1, 2005 to March 31, 2006) (thousand yen)							
	Aviation-related	Lifestyle services	Customer services	Total	Elimination or unallocated amount	Consolidated	
I. Net sales, operating income and loss							
Net sales							
1. External customers	35,516,160	32,863,906	39,571,940	107,952,007	—	107,952,007	
2. Inter-segment internal sales / transfers	865,338	119,291	2,985	987,615	(987,615)	_	
Total	36,381,498	32,983,198	39,574,925	108,939,622	(987,615)	107,952,007	
Operating expenses	35,031,574	31,812,882	36,911,410	103,755,866	1,751,483	105,507,350	
Operating income	1,349,924	1,170,315	2,663,515	5,183,756	(2,739,099)	2,444,656	
II. Assets, depreciation and amortization, and capital expenditure							
Assets	13,619,181	7,905,524	10,269,973	31,794,680	5,768,734	37,563,414	
Depreciation and amortization	336,093	53,515	252,441	642,050	54,812	696,862	
Impairment loss	-	_	26,507	26,507	-	26,507	
Capital expenditure	1,048,891	24,893	162,342	1,236,127	893,709	2,129,837	

By location

		Previous consolidated accounting period (April 1, 2005 to March 31, 2006) (thousand yen)					
	Japan	North America	Other regions	Total	Elimination or unallocated amount	Consolidated	
I. Net sales, operating income and loss							
Net sales							
1. External customers	104,140,596	1,864,875	1,946,535	107,952,007	_	107,952,007	
2. Inter-segment internal sales / transfers	602,653	13,383,598	1,226,047	15,212,299	(15,212,299)	_	
Total	104,743,250	15,248,474	3,172,583	123,164,307	(15,212,299)	107,952,007	
Operating expenses	101,816,053	15,013,094	3,350,851	120,179,999	(14,672,648)	105,507,350	
Operating income (or loss)	2,927,196	235,379	(178,267)	2,984,308	(539,651)	2,444,656	
II. Assets	33,338,735	7,536,463	743,936	41,619,135	(4,055,721)	37,563,414	

Notes: 1. National and regional classifications depend on geographical proximity.

2. The breakdown of regions outside Japan is as follows:

(1) North America: United States

(2) Other regions: UK, Thailand

		(thousand yen)				
	Japan	North America	Other regions	Total	Elimination or unallocated amount	Consolidated
I. Net sales, operating income and loss						
Net sales						
1. External customers	108,287,779	3,460,012	2,385,704	114,133,497	_	114,133,497
2. Inter-segment internal sales / transfers	855,014	12,354,050	1,656,467	14,865,533	(14,865,533)	_
Total	109,142,794	15,814,063	4,042,172	128,999,030	(14,865,533)	114,133,497
Operating expenses	106,046,654	15,567,204	4,153,248	125,767,107	(14,879,768)	110,887,338
Operating income (or loss)	3,096,139	246,858	(111,075)	3,231,922	14,235	3,246,158
II. Assets	36,784,448	8,610,790	912,129	46,307,367	(3,961,431)	42,345,936

Notes: 1.National and regional classifications depend on geographical proximity.

2. The breakdown of regions outside Japan is as follows:

(1) North America: United States

(2) Other regions: UK, Thailand

Overseas net sales

Since overseas net sales make up less than 10 percent of consolidated net sales, they were omitted from the table for the previous accounting period (April 1, 2005 to March 31, 2006) and current accounting period (April 1, 2006 to March 31, 2007).

Transactions with affiliates

Previous consolidated accounting period (April 1, 2005 to March 31, 2006)

(1) Parent company and major shareholder corporations

(1) Sister companies

Status Subsidiary of a parent company					
Name		JAPAN AIRLINES INTERNATIONAL CO., LTD.	JAPAN TRANSOCEAN AIR CO., LTD	JAL CAPITAL CO., LTD.	
Address	Shinagawa-ku, Tokyo Naha-City, Okinawa Shinagawa-ku, Tokyo		хуо		
	Capital or investment 188,550,335 4,537,200 3,50 ¥ thousand) 188,550,335 4,537,200 3,50		3,500,000	3,500,000	
Subject of occupation	business or 1	Air transport service	Air transport service	Finance and general leasing	
Percentage of voting stock ownership		None	None	None	
Common board members		Holding additional posts 2	None	Holding additional posts 1	
	Business relationship	Procurement consulting and support services & sales relating to aviation	Aircraft components supply	Loan company dealing with JALUX	
Transaction details and Amount (¥ thousand)		Procurement and sales of aircraft components and cabin service goods.	Sales of aircraft parts	Loan and repayment of transport and equipment assets	
		14,445,701	2,389,425	Loan Repayment	2,400,000 2,800,000
Account and balance at the end of term (¥ thousand)		Accounts receivable trade	Accounts receivable trade	Short-term debt Interest paid	
		2,395,277	379,356	400,000	430

Transaction conditions and decision-making policy

(1) When undertaking procurement, supporting or consulting work relating to sales of aircraft parts, cabin supplies and other items with Japan Airlines International Co., Ltd. decisions are to be made after taking into consideration market value and general cost price, suggesting a desired price, and negotiating in each period

Concerning other transactions, make decisions through discussions after considering market trends.

- (2) When undertaking procurement, supporting or consulting work relating to sales of aircraft parts with Japan Transocean Air Co., Ltd. decisions are to be made after taking into consideration market value and general cost price, suggesting a desired price, and negotiating in each period
- Concerning other transactions, make decisions through discussions after considering market trends.(3) JAL Capital Co., Ltd. loans of operating and equipment capital are determined by short-term prime rates and Japanese yen-denominated TIBOR.

Note: Consumption tax does not apply to transaction sums.

Current consolidated accounting period (April 1, 2006 to March 31, 2007)

(1) Sister companies

Status	er companies	Cubaidian	of a managet				
Name	IAPAN AIRLINES		JAPAN TRANSOCEAN AIR CO., LTD JAL CAPITAL CO., LTD.		., LTD.		
Address		Shinagawa-ku, Tokyo			Naha-City, Okinawa	Shinagawa-ku, Tokyo	
Capital or (¥ thousar	investment nd)	100,000,000			4,537,200	3,500,000	
Subject of occupation	business or	Air transport service			Air transport service	Finance and general leasing	
Percentage ownership	e of voting stock	None			None	None	
	Common board members	Transferred residence 2 Holding additional posts 3		-	None	None	
Related matters Business relationship		Procurement consulting and support services & sales relating to aviation			Aircraft components supply	Loan company dealing with JALUX	
Transaction details and Amount (¥ thousand)		Procurement and sales of aircraft components and cabin service goods.			Sales of aircraft parts	Loan and repayment of transport and equipment assets	
		Sale Procurement 5,118,236			2,284,092	Loan 17,000,000 Repayment 16,400,000	
Account and balance at the end of term (¥ thousand)		Accounts receivable trade	Advance payments	Account payable	Accounts receivable trade	Short-term debt	Interest paid
		2,395,277	462,482	1,106,628	598,439	1,000,000	3,828

Transaction conditions and decision-making policy

(3) When undertaking procurement, supporting or consulting work relating to sales of aircraft parts, cabin supplies and other items with Japan Airlines International Co., Ltd. decisions are to be made after taking into consideration market value and general cost price, suggesting a desired price, and negotiating in each period

Concerning other transactions, make decisions through discussions after considering market trends.

(4) When undertaking procurement, supporting or consulting work relating to sales of aircraft parts with Japan Transocean Air Co., Ltd. decisions are to be made after taking into consideration market value and general cost price, suggesting a desired price, and negotiating in each period

Concerning other transactions, make decisions through discussions after considering market trends. (4) JAL Capital Co., Ltd. loans of operating and equipment capital are determined by short-term prime

rates and Japanese yen-denominated TIBOR.

Note: Consumption tax does not apply to transaction sums.

Per share information

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Previous consolidated accounting period	Current consolidated accounting period	
(April 1, 2005 to March 31, 2006)	(April 1, 2006 to March 31, 2007)	
Book value per share	Book value per share	
¥1,036.14	¥1,142.19	
Earnings per share	Earnings per share	
¥132.57	¥124.01	
Concerning per-share net income for the current	Concerning per-share net income for the current	
period after potential stock adjustment, potential	period after potential stock adjustment, potential	
shares do not exist and so are not recorded.	shares do not exist and so are not recorded.	

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Note: The basis for calculating per-share net income is shown below.

	Previous consolidated accounting period (April 1, 2005 to March 31, 2006)	Current consolidated accounting period (April 1, 2006 to March 31, 2007)
Earnings per share		
Net income (thousand yen)	1,689,240	1,579,827
Sum not belonging to holders of shares of common stock (thousand yen)	-2,491	-2,673
(Sum of which paid out as employee bonuses for profit disposal)	(-2,491)	(-2,673)
Net income available to shareholders of shares of common stock (thousand yen)	1,691,732	1,582,501
Average number of outstanding shares (thousand yen)	12,760	12,760